

The Invitation Letter of the Annual General Meeting of Shareholders 2021

EMC Public Co., Ltd.

April 29, 2021, 2.00 pm. – 5.00 pm.

At The Tawana Hotel, Crystal room (2st Floor),

80 Surawongse Road, Bangkok 10500

Guideline for attending the meeting, regarding the outbreak of Coronavirus 2019 (COVID-19)

According to the outbreak of Coronavirus Disease 2019 (COVID-19), the Ministry of Public Health has declared to be a dangerous infectious disease under the Communicable Disease Act B.E. 2558 (2015). With our deep concern over the health of the meeting attendees from the spread of COVID-19, the Company, therefore, kindly asks shareholders to remain informed with the following guidelines:

1.. Shareholders who recently visited or returned from any high-risk countries in less than fourteen (14) days as specified in the notification of Ministry of Public Health, the Company shall reserve the right to deny entry into the meeting.

2. In addition to item 1, Shareholders who are in a high-risk situation, e.g. having recently visited or returned from any high-risk countries or administrative areas in less than fourteen (14) days, or showing any sign of respiratory symptoms, are advised to proxy a representative or the Company's Independent Director as per the conditions and procedures stated in the attachment. In any case, the Company shall reserve the right to deny any high-risk attendees' entry into the meeting.

3. The Company shall conduct health screening, in compliance with the guideline of Department of Disease Control, at the meeting entrance. In case anyone with a temperature of 37.5 degree Celsius or those being identified with respiratory symptom, the Company shall reserve the right to deny entry into the meeting. In case that the aforementioned shareholder presents at the Venue, such shareholder may proxy a representative or the Company's Independent Director to attend the meeting. If the proxies do not pass the screening criteria the Company reserves the right to appoint an Independent Director as specified on the proxy. To protect the rights of shareholders.

4. With our deep concern over the health of the shareholders, the Company asks for your kind cooperation even those who are not in the risk group, proxy the Company's Independent Director to attend the meeting.

5. The Company kindly request everyone to prepare and wear a facemask at all times.

The Company reserves the right to issue any additional measures as necessary.



Ref. AGM/001/2021

April 5, 2021

Subject : Notice of the Annual General Meeting of Shareholders 2021

To : Shareholders of EMC Public Company Limited

Enclosures : 1. Copy of the Minutes of the Annual General Meeting of Shareholders 2020

- 2. Annual Report for the year 2020 (QR Code) on QR Code Noitficaion of Meeting Form
- 3. Profiles of the Directors proposed for reappointment as Directors of the Company for an additional term due to their retirement by rotation
- 4. Profiles of the Independent Directors acting as proxies for shareholders who cannot attend the meeting
- 5. Proxy Form A, B, and C
- 6. Document or evidence showing an identity of the shareholder or a representative of the shareholder entitled to attend the Annual General Meeting of Shareholders
- 7. Procedures for Participation in the 2021 Annual Ordinary General Meeting of Shareholders
- 8. Articles of Association of the Company in relation to the Annual General Meeting of Shareholders
- 9. QR Code dowmloading procedures for the Annual Report 2020
- 10. Registration Form (must bring to the Meeting)
- 11. Map of the meeting location for the Annual General Meeting of Shareholders 2021

Notice is hereby given that the Board of Directors of EMC Public Company Limited (the "Company") has resolved to convene the Annual General Meeting of Shareholders 2021 on <u>April 29, 2021, from 2.00 pm. to 5.00 pm.</u>, <u>at Crystal room (2st Floor), The Tawana Bangkok, No.80 Surawongse Road, Bangkok 10500.</u> The following agendas shall be considered at the meeting.

Agenda No.1 : To consider certifying the Minutes of the Annual General Meeting of Shareholders 2020

Facts and Reasons : The Annual General Meeting of Shareholders 2020 was held on April 28, 2020, and the minutes of the said meeting was duly recorded and submitted to the Stock Exchange of Thailand, the Securities and Exchange Commission, and the Department of Business Development, Ministry of Commerce within 14 days as specified by laws. (Details of which are provided in Enclosure No.1.)

Board's Opinion : The Board is of the opinion that the minutes of the Annual General Meeting of Shareholders 2020

Required Vote for: The majority votes of the shareholders presented and entitled to vote at the meeting will beApprovalrequired for this agenda item.

EMC Public Company Limited

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Agenda No.2 : To acknowledge the Company's results of operations for the year 2020

Facts and Reasons : The Company has summarized the Company's results of operations for the year ended December 31, 2020 as a part of the Annual Report 2020 dispatched to all shareholders together with the notice of this meeting. (Details of which are provided in Enclosure No.2.)

Board's Opinion : The Board is of the opinion that the Company's results of operations for the year ended December 31, 2020 should be proposed to the Annual General Meeting of Shareholders for acknowledgment.

Required Vote for Approval: This agenda item is for shareholders' acknowledgement, therefore voting is not required.

Agenda No.3: To consider approving the financial statements for the fiscal year ended December 31, 2020

Facts and Reasons : The Company's financial statements for the fiscal period ended December 31, 2020 were audited and endorsed by the Company's auditor, and the Audit Committee approved that the data therein were duly recorded. (Details of which are provided in Enclosure No.2.)

Consolidated financial statements 2563 2562 2561 Million Million Million % % % baht baht baht 2,896.54 (6.90)3,111.08 (13.05)3,578.01 22.72 Total assets Total liabilities 960.33 (22.28)(27.62)1,706.99 20.81 1,235.56 3.24 1,875.52 0.24 24.51 Shareholders' equity 1,936.21 1,871.02 Operating income 1,465.02 12.35 1,304.00 (46.16)2,421.83 258.73 Gross profit 229.53 (64.09)219.69 (64.09)611.83 378.29 Net profit (loss) 60.70 2,377.55 2.45 (99.33 368.36 154.57

Summary of Financial Information

Board's Opinion : The Board is of the opinion that the said financial statements for the fiscal period ended December 31, 2020 should be proposed to the Annual General Meeting of Shareholders for approval.

Required Vote for :The majority votes of the shareholders presented and entitled to vote at the meeting will beApprovalrequired for this agenda item.

Agenda No.4 : Acknowledge the non-allocation of legal reserve funds of the revenues reserved by the law and dividend payment for the year 2020

Facts and Reasons:Since the year 2020, the company has accumulated losses of 2,408.73 million baht.Therefore the company is unable to set aside legal reserve and can not pay dividend for the year 2020.

Year	Profit/(Loss)	Legal Reserve	Dividend
2018	Profit 369.97 MB	-	Omitted
2019	Profit 58.81 MB	-	Omitted
2019	Loss 27.41 MB	-	Omitted

Summary of Legal Reserve Appropriation and Dividend Payment for the Last 3 Years

Board's Opinion : For the reasons mentioned above, Therefore the Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders to approve the suspension of allocation of profits and legal reserve and no dividend payment for the year 2020

Required Vote for : This agenda item is for shareholders' acknowledgement, therefore voting is not required. Approval

Agenda No.5 : To consider approving the reappointment of Directors retiring by rotation to resume their offices for an additional term

Facts and Reasons : According to Section 71 of the Public Limited Companies Act BE 2535 and Article 22 of the Company's Articles of Association, at every annual general meeting If the number of directors is not a multiple of three, the number of directors closest to one-third shall retire from the office in the first year. And the second year after the registration of the company Lottery that any person will leave, and in the subsequent years, the director who is in the longest position Being a director who retired by rotation May be elected to a new position.

Board's Opinion: Seeing it appropriate to propose to the shareholders' meeting to consider the election of directors who retired by rotation In the year 2021, the number of 4 persons was re-appointed as follows:

 1. Mr. Chanachai
 Leenabanchong
 Chairman of the Board of Directors

 2. Miss Praomart
 Hantra
 Independent Director / Chairman of Audit Committee

3. Mr. Pinit	Kantikul	Director	
J. IVII. I IIIII	INATILINUT	Director	

4. Mr. Vachara Pakdeemonthon Director

The Board of Directors considered and opined that No. 1 (1) - (4) Directors are fully qualified under the Public Limited Companies Act 1992 and are appropriate. Knowledgeable And have experience related to the business of the company If holding the position of director for another term Will make the operation of the company therefore deemed appropriate to nominate all 4 persons as mentioned above to the Annual General Meeting of Shareholders 2021 for the election of directors of the company For another term At the same time, details of each person who is appointed as a director are attached together with this invitation letter. (Details according to the attachment 3)

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Required Vote for:The majority votes of the shareholders presented and entitled to vote at the meeting will beApprovalrequired for this agenda item.

Agenda No.6 : To consider approving the Director's remunerations for the year 2021

Facts and Reasons: Summary of directors' remuneration for the last 3 years

Year	No. of Directors	AGM resolution	Meeting Allowance	Other
				Remuneration
2018	10 persons	<= 4 MB	2.60 MB	None
2019	9 persons	<= 4 MB	2.37 MB	None
2020	9 persons	<= 4 MB	2.09 MB	None

Board's Opinion : The Nomination and Remuneration Committee have considered the directors' remuneration by making a comparison with other companies within the same industry at similar size. In addition the Company paid for the meeting allowance by the number of director attending the meeting which total payment in previous year was still under budget approved by AGM, and there was no other remuneration to be paid. Thus the Nomination and Remuneration Committee has proposed to remain the remuneration for 2021 same as the last 3 years, namely within Baht 4,000,000.

Meeting allowance

- Chairman of the Board of Directors, Chairman of the Nomination and Remuneration Committee, and Chairman of the Audit Committee shall individually receive the meeting allowance at 30,000 Baht per meeting.
- Director, Nomination and Remuneration Director, and Audit Director shall individually receive the meeting allowance at 20,000 Baht per meeting.

Other remunerations

- Other remunerations shall not exceed 1% of net profit.
- The director unable to complete one year term shall receive the remuneration in the proportion of time being in the position.

Required Vote for :A vote of not less than two-third (2/3) of the total votes of the shareholders presented andApprovalentitled to vote at the meeting will be required for this agenda item.

Agenda No.7 : To consider approving the appointment of auditor and the fixing of auditor's remuneration for 2021Facts and Reasons:Summary of the Company's auditor and auditor's remuneration for the last 3 years

Year	Auditor	Remuneration
201 8	SP Audit Co., Ltd.	5.40 MB (for the Company 2.65 MB and Subsidiaries 2.75 MB)
2019	DIA International Co., Ltd	4.91 MB (for the Company 2.40 MB and Subsidiaries 2.51 MB)
2020	DIA International Co., Ltd	4.945 MB (for the Company 2.64 MB and Subsidiaries 2.305 MB)

In the past fiscal year, the Company did not receive any other services from the Auditor or affiliated parties related to the Auditor and the Auditor's office.

The Audit Committee has considered and recommended to the Board of Directors to propose the Annual General Meeting of Shareholders 2021 to consider approving the appointment of the auditors from DIA International Co., Ltd. (the Office) for the Company and its subsidiaries, namely

<u>Name – Surname</u>	Certified Public Acco	<u>untant</u>
Mrs. Suvimol Chrityakierne	2982	and/or
Miss Somjintana Pholhirunrat	5599	and/or
Mr. Joompoth Priratanakorn	7645	and/or
Mr. Nopparoek Pissanuwong	7764	and/or
Miss Suphaphorn Mangjit	8125	and/or
Mr. Wirote Satjathamnukul	5128	

One of these auditors whoever shall be empowered to audit and express opinion on the Financial Statements of the Company. In the event that the said auditors are unable to perform their duties, the Office is allowed to supply alternate certified public accountant to act instead. For the determination of audit fees for the year 2021 offer and fix audit fee is proposed at the amount not exceeding 4,795,000 Baht comprised of 2,640,000 Baht for the Company and 2,155,000 Baht for subsidiaries.

Board's Opinion : The Board of Directors is of the opinion that the Annual General Meeting of Shareholders should approve the appointment of the auditors from DIA International Co., Ltd. (the Office) for the Company and its subsidiaries, namely Mrs. Suvimol Chrityakierne (CPA No.2982) and/or Miss Somjintana Pholhirunrat (CPA No.5599) and/or Mr. Joompoth Priratanakorn (CPA No.7645) and/or Mr. Nopparoek Pissanuwong (CPA No.7764) and/or Miss Suphaphorn Mangjit (CPA No.8125) and/or Mr. Wirote Satjathamnukul (CPA No.5128) to audit and review the Financial Statements for the fiscal year ended December 31, 2021, including the fixing of audit fee at the amount not exceeding 4,910,000 Baht. In the event that the said auditors are unable to perform their duties, the Office is allowed to supply alternate certified public accountant to act instead.

Required Vote for: The majority votes of the shareholders presented and entitled to vote at the meeting will be required for this agenda item.

Agenda No.8 : To consider other business (if any)

Shareholders are invited to attend the Meeting on the date, time and venue as stated above. <u>The meeting registration</u> <u>will be commence for shareholders from 12.00 p.m.</u> on the meeting date on which shareholder may attend the Meeting themselves or authorize any sui juris person to attend and vote at the Meeting on their behalf. To ensure a smooth and timely registration, shareholders or proxies are requested to provide documents or evidence as stated in the Enclosure No.5 and No.6 for identifying their rights to participate in the Meeting. In the event that shareholders wish to appoint an Independent Director of the Company as their proxy, shareholders are requested to send required documents as stated in the Enclosure No.5 and No.6 in to the Company within April 26, 2021, <u>address to Compliance Department, EMC Public Company Limited, 28th Floor ITF Tower, No. 140/66-67 Silom Road, Suriyawong, Bangrak, Bangkok 10500</u>, thereby the Company will be enable to proceed on shareholders' purposes.

Yours faithfully,

Mr. Chanachai Leenabanchong Chairman and Chief Executive Officer

The Minute of 2020 Annual General Meeting of Shareholders EMC Public Company Limited

Date, Time and Place

The 2020 Annual General Meeting of Shareholders held on April 28, 2020 during 2.00-5.00 PM. At warehouse of EMC Public Company Limited, No. 14/15 Soi Krungthep Kreetha 31, Krungthep Kreetha Road, Kwang Pravet, Khet Pravet and Bangkok

The name of all directors attended the meeting were as follows:

1. Mr. Rattachai Phichayaphum	No. 1 Vice Chairman of the Board of Directors
2. Mr. Krissana Saengsaeng	Director
3. Sub.Lt .Metee Itthiriwichai	Director of the Company

Directors who leave the meeting

1.	Mr. Chanachai	Leenabanchong	Chairman/ Executive Chairman
2.	Mr. Woravit	Leenabanchong	Vice Chairman No.2
3.	Mr. Wachara	Prakdeemonthon	Director
4.	Miss. Praomard	Huntra	Independent Director /
			Chairman of Audit Committee
5.	Miss. Taveesri	Vittayathipad	Independent Director / Audit Committee
6.	Dr. Yaowarin	Srichainun	Independent Director / Audit Committee
7.	Mr. Pannatee	Srivongthai	Independent Director / Audit Committee
<u>Secret</u>	ary of the meeting		
1.	Miss. Somsri	Kriatteerarat	Secretary of the meeting
<u>Compa</u>	any's Auditors		
1.	Mrs. Suwimon	Krittayakrid	Auditor
			DIAINTERNATIONAL COMPANY LIMITED

Meeting Started

Miss. Somsri Kriatteerarat, Secretary of the meeting together with welcome shareholders to 2020 Annual General Meeting of Shareholders of EMC Public Company Limited and announced to the meeting that There were 29 shareholders and proxies attending the meeting. 5,816,951,512 shares, equivalent to 68.97 percent of the total shares sold 8,433,754,763 shares which constituted a quorum in accordance with the articles of association of the company.

After that, the secretary of the meeting introduced the Board of Directors that attended the meeting, consisting of Mr. Rattachai Phichayaphum, Vice Chairman No. 1, Mr. Krishna Saensangsa, Director and Acting Police Major Methi Itthiwichai, Director

For Mr. Chanachai Leenabanchong, Chairman of the Board of Directors and Chief Executive Officer, Mr. Woravit Leenabanchong, Vice Chairman No.2, Mr. Vachara Prakdeemonthon, Director, Miss. Praomard Huntra, Independent Director and Chairman of Audit Committee, Miss. Taveesri Vittayathipad, Independent Director and Audit Committee, Dr. Yaowarin Srichainun, Independent Director and Audit Committee and Mr. Panthee Sriwongthai, Independent Director and Audit Committee thus all above mentioned has not attend the meeting due to situation of COVID 19.

There are also auditors attending the meeting to clarify the facts and queries of shareholders as consists of Mrs. Suwimon Krittayakrid, auditor from D I S INTERNATIONAL COMPANY LIMITED

Because Mr. Chanachai Leenabanchong, chairman of the board unable to attend the meeting then secretary of the Meeting therefore assigned Mr. Rathachai Phichayaphum, Vice Chairman of the Board No. 1, to act as chairperson and started the meeting which including all agendas

Mr. Ratchai Phichayaphum Chairman of the meeting Said hello and thanked the shareholders for proxies The Stock Exchange of Thailand representative Company auditor Taking the time to attend the 2020 annual general meeting of the company today And declared to the meeting that As the secretary of the meeting explained to the shareholders that There were shareholders and proxies attending the meeting in full, constituting a quorum in accordance with the Articles of Association of the Company. The Chairman then opened the annual general meeting of the company for the year 2020 and assigned the secretary of the meeting to explain the process of registration. The resolution of each meeting agenda today for shareholders to know.

The meeting secretary informed the meeting of the company's registered and paid-up capital. At present, the company has registered capital of 12,650,632,144 baht which is a paid-up capital in the amount of 8,433,754,763 baht with the total amount of 4,216,877,381 baht are additional ordinary shares reserved for the exercise of the warrants to purchase The increase of the ordinary shares of the Company No. 6 (EMC-W6) in the amount of 4,216,877,381 shares

The secretary of the meeting explained to the shareholders about the voting procedures for each agenda as follows:

- Voting at the shareholders' meeting Shareholders have the right to vote one vote per share they hold. And if any shareholders have a special interest in any matter Will not have the right to vote on that matter.
- The resolution of this meeting will be made by open method. The chairman of the meeting will assign the secretary of the meeting to ask the resolution from the meeting of shareholders in each agenda. If no shareholders disagreed Or abstaining Considered that the meeting had a unanimous resolution approving Or agree with the proposal of the Board of Directors.
- Shareholders who disagree Or abstaining The shareholders or proxies are asked to fill in their names, number of shares and resolutions, as well as sign the voting cards that the company has distributed to shareholders before attending the meeting
- In gathering the voting results The company will use the number of votes of the shareholders who disagree And abstained Deducted from the total votes of shareholders attending the meeting and having the right to vote The remaining votes will be considered approving or approving by showing the voting results on the slide to shareholders

To comply with the good governance of the Stock Exchange of Thailand in Agenda 5 regarding the approval of the appointment of directors who are retired by rotation. Re-election for another term thus secretary of the meeting requests all shareholders or proxies attending the meeting to cast their votes on the voting ballots that have been distributed and sent to the officers of the company to count the votes. In this agenda, the company will keep the ballots that disagree or abstain first then collected the ballots for approval. However, if any shareholders did not submit the ballot The Company will consider that shareholder agreed to the proposal of the Board of Directors.

After that, the Chairman proposed the meeting to consider various matters according to the agendas specified in the invitation letter as follows:

Agenda 1 To consider and approve the minutes of the 2019 Annual General Meeting of Shareholders

The Chairman proposed the meeting to approve the minutes of the 2018 Annual General Meeting of Shareholders, held on 29 April 2019, which had been sent to the Stock Exchange of Thailand. Securities and Exchange Commission and the Department of Business Development Ministry of Commerce According to the period specified by law Details appear as copies of the meeting minutes. (Attachment 1) which has been sent to the shareholders for consideration together with the meeting invitation letter

The Chairman asked the meeting whether any shareholders had any queries or amendments to the said minutes. If yes, please inform the name Last name

When there were no more questions, the Chairman asked the meeting to vote.

The secretary of the meeting has informed that approval of the minutes of the 2019 Annual General Meeting of Shareholders must be approved by a majority of the shareholders who attend the meeting and cast their votes

<u>Resolution</u> of the meeting has approved the minutes of the 2019 Annual General Meeting of Shareholders, held on April 29, 2019, that is correct, with a majority vote of the shareholders and proxies attending the meeting and having the right to vote as follows

Certified	5,816,951,512	votes	equivalent to	100.00 percent
Not certified	0	votes	equivalent to	0.00 percent
Abstained	0	votes	equivalent to	0.00 percent

Agenda 2 To acknowledge the company's operating results for the accounting period ending 31 December 2019

The chairman reported the summary of the company's operations that The company's operating results for the accounting period ending 31 December 2019 in the annual report

2019 which has been sent to shareholders together with the invitation letter. The main contents are summarized as follows

Summary of Financial Information

Transaction	Consolidated Financial Statement					
Tansaction	201	9	201	2018		17
Revenue						
- Construction	943.18	72.33	1,645.35	67.94	559.03	82.80
- Real Estate	236.53	18.14	507.59	20.96	92.07	13.64
- Project consultant fees	2.23	0.17	-	-	1.10	0.16
- Rental and Services	18.57	1.42	16.50	0.68	7.02	1.04
Other revenue						
Interest Received	2.24	0.17	2.88	0.12	2.07	0.31
Other	101.25	7.76	249.51	10.30	13.83	2.05
TOTAL REVENUE	1,304.00	100	2,421.83	100	675.12	100
Rational of increase (decrease) Revenue		-46.16		258.73		-3.57

Performance of the Group in 2019, the company has total revenue of 1,304.00 million baht as main income comes from construction business of 943.18 million baht and Real estate sales of 236.53 million baht

Construction in progress project (backlog)

No.	Name of Projects	Value	Remaining Value
		(Million Baht)	(Million Baht)
1.	Bangkhuntien Elderly Hospital	2,795.72	-
2.	Sathid Thammasart 3 School	326.54	287.09
3.	iFactory In the Forest (IFIF)	532.71	452.86
4.	Multi Purpose building construction Project	1,950.50	1,919.32
	Taksin Hospital		
	TOTAL	5,605.48	2,659.27

Under process construction (Backlog) in year 2019 is totaling of 4 projects such as Bangkhuntien Elderly Hospital as value of 2,795.72 million baht, Sathid Thammasart 3 School as value of 326.54 million baht, iFactory In the Forest (IFIF) as value of 532.71 million baht and Multi Purpose building construction Project, Taksin Hospital as value of 1,950.50 million baht thus total value of contract equals to 5,605.48 million baht and residual work value of 2,659.27 million baht.

Apart from this, business operation year 2019 as acknowledge shareholders thus shareholders may consider other details apart from annual report

The Chairman invited shareholders to ask questions and make comments. There were shareholders asking as follows:

Miss Siriporn Kattapong, proxy from Thai Investor Association asked; - What is expectation of company for revenue in year 2020?

Mr. Ratchai Phichayaphum has clarified as follows:

- Year 2020, company has estimate the backlog of 8,000 – 10,000 million baht which currently the company has one more project as value of 1,000 million baht therefore the current backlog of company equals to 4,000 million baht and expecting more till the end of year 2020

When there were no further questions, the Chairman concluded the consideration of Agenda 2 as follows

<u>Resolution</u> The meeting acknowledged the operating results of the company. For the accounting period ending 31 December 2019

Agenda 3 To consider and approve the statement of financial position and income statement for the accounting period ending 31 December 2019.

The Chairman reported the 2019 financial statement, which has been approved by the Audit Committee and certified by company's auditor. The summary of the consolidated financial statements as of 31 December 2019 is as follow

	Consolidated Financial Statement						
	2019		2018		2017		
	Million Baht	%	Million Baht	%	Million Baht	%	
Total Assets	3,111.08	(13.05)	3,578.01	22.72	2,915.62	(6.52)	
Total Liabilities	1,235.56	(27.62)	1,706.99	20.81	1,412.97	46.58	
Shareholders' Equity	1,875.52	0.24	1,871.02	24.51	1,502.66	(30.21)	
Total Revenue	1,304.00	(46.16)	2,421.83	258.73	675.12	(2.28)	
Gross Profit	219.69	(64.09)	611.83	378.29	127.92	345.23	
Net Profit (Loss)	2.45	(99.33)	368.36	154.56	(675.05)	(130.31)	

As of December 2019, the company has total assets of 3,111.08 million baht, total liabilities of 1,235.56 million baht, shareholders' equity of 1,875.52 million baht, Gross Profit of 219.69 million baht and net profit of 2.45 million baht

In addition to the company's performance for the year 2019 which has been reported and informed to the shareholders then Shareholders can consider additional details from the financial statements of the company. This has already been sent to the shareholders.

The Chairman invited shareholders to ask questions and make comments. There were shareholders asking as follows:

Miss Siriporn Kattapong, proxy from Thai Investor Association asked;

- From Annual Report Year 2019 page 148, revenue from Project consultant fees of 2.23 million baht and Separate Financial Statement 16.49 million baht why those number is not the same amount
- From Annual Report Year 2019 page 183, trade payable overdue date more than 12 months as set as doubtful debts (same amount) what is this value?

- 3. From Annual Report Year 2019 page 183, trade account receivable overdue date more than 12 months as set as doubtful debts (same amount) what is this value?
- From Annual Report Year 2019 page 185, Real estate development project costs of 228.667 million baht, what is this project?
- 5. From Annual Report Year 2019 page 148, revenue from construction project of 940 million baht and cost of construction of 880 million baht with the gross profit of 60 million baht when compared to year 2018, why cost of construction is increased?

Mr. Ratchai Phichayaphum has clarified as follows:

- The company has revenue from Project consultant fees in totaling of 16.49 million baht (shown in separate financial statement) and 2.23 million baht (shown in consolidated financial statement) due to fee deducted therefore amount shown in consolidated financial statement is project consultant fees from external companies.
- Considered as project from subsidiaries as located in the south of Thailand, we hired some company to work for then after 12 months debts cannot be paid because our subsidiaries has loss therefore company set as provision for bad debts
- 3. Mentioned trade account receivable happened from projects of Landmark, Mahachai thus source of the project lease contract and unable to operate, therefore, the business was closed then resulting in outstanding rental therefore when over 12 months company set as provision for bad debts
- 4. Cost of development on real estate happened from finished projects but could not sale all such as Uritia Thonglor
- 5. Increased cost by proportion due to year 2018 there is 1,600 million baht for revenue and gross profit of 224 million baht and year 2019 as revenue of 940 million baht with gross profit of 60 million baht therefore total margin in year 2018 is higher than year 2019

When there were no further questions, the Chairman asked the meeting to vote.

The meeting secretary informed the meeting that Approval of the financial statements of the company in this agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

<u>Resolution</u> of the meeting The meeting considered The Board of Directors has approved the balance sheet and profit and loss account for the accounting period ending 31 December 2019 as according to the details proposed by the Board. With the unanimous votes of the shareholders and proxies attending the meeting and having the rights to vote as follows

Certified	5,813,201,398	votes	equivalent to	99.936 percent
Not certified	0	votes	equivalent to	0.00 percent
Abstained	3,750,114	votes	equivalent to	0.064 percent

<u>Agenda 4</u> Acknowledge the allocation of reserve funds according to the law and not to pay dividends for the year 2019.

The Chairman explained to the meeting that because the company has profits from operations in the separate financial statements For the accounting period ended 31 December 2019 in the amount of 58.81 million baht, but since the company has accumulated loss carried forward at the amount of 2,389.97 million baht, therefore the company could not reserve funds in accordance to the law and Public Limited Companies Act and Company Articles of Association if company still has accumulated losses so could not pay dividend to shareholders. Board of Directors deem its appropriated to propose to meeting to acknowledge non-allocation legal reserve funds and no dividend payment of year 2019

Year	Business Operation Amount of Legal Reserve		Dividend Payment
2017	Loss of 673.77 Million Baht	-	Omitted
2018	Profit of 369.94 Million Baht	-	Omitted
2019	Profit of 58.81 Million Baht	-	Omitted

Chairperson has opened up for shareholders to ask some questions

When there were no further questions, the Chairman asked the meeting to vote.

Resolution: The meeting acknowledged the non-appropriation of legal reserve and no dividend payment for the year 2019

Agenda 5 To consider the appointment of directors who are retired by rotation to be directors for another term

The President assigned to Miss. Somsri Kriatteerarat, Secretary of the meeting to clarified details of the meeting

Secretary of the meeting Elucidated to the meeting that According to the Public Company Limited Act and the Articles of Association of the Company, directors are required to vacate the office in the amount of 1 in 3 at every annual general meeting. In which the directors with the longest position shall retire. And the committee members who have vacated the office may be re-elected And according to the resolution of the 2019 Annual General Meeting of Shareholders, the Board of Directors consists of 11 directors, therefore there are 4 directors who are in a position to retire by rotation as follows:

1.	Mr. Ratchai	Phichayaphum	Director
2.	Dr. Yaowarin	Srichainun	Independent Director / Audit Committee
3.	Miss. Taveesri	Vittayathipad	Independent Director / Audit Committee
4.	Mr. Boonthon	Sumethwanich	Director (as reserve from 2019 Annual
			General Meeting of Shareholder)

In this regard, the Board of Directors, by considering the screening of the Nomination and Remuneration Committee, is of the opinion that all 3 directors Mr. Ratchai Phichayaphum, Dr. Yaowarin Srichainun and Miss. Taveesri Vittayathipad are knowledgeable, capable, and experienced in relation to the company's business. Which will be beneficial to the company's business operations If continuing to hold the position of a director of the company Will make the company's development work continuously Therefore, it is appropriate to nominate all 3 persons to the general meeting of shareholders to elect the directors. To return to be a director of the company for another term therefore number of company directors equal to 10 people by no new

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election for replacement of Mr. Boonthon Sumethwanich as resigned during the term so the meeting reserved this position of director for another term

In this regard, the company has sent the details of the three directors proposed to the meeting to consider the re-election of the company directors for another term for the shareholders to consider together with the invitation letter. The brief biography of each director is as follows

(1) Profile of the Director retired by rotation and purposed for reappointment

Trome of the Director retired by re	παι	ion and purposed for reappointment	
Name – Surname	:	Mr. Ratchai Pichayapoom	•
Age	:	55 years	
Proposed Position	:	Director	
Possession of the Company's shares	:	None	
Family Relationship among Executiv	res	: None	
Highest Education	:	Master of Business Administraion, Utah State U	niversity
		Bachelor of Economics and Business Administr	ration in major of
		Management, Kasetsart University	
Other experience/ training	:	None	
Completed programs by Thai Institute	of	: DAP 121/2015	
of Directors (IOD) :			
Working Experiences over the last	5 y	ears	Type of Business
2016 – Present	:	Director	
		EMC Public Company Limited	Real estate and construction
2016 – Present	:	Director	
		Sajja Bangsaen Condominium Co., Ltd.	Real estate
2016 – Present	:	Director	
		Richman Property Co., Ltd.	Real estate
2016 – Present	:	Director	
		North Property Co., Ltd.	Real estate
2016 – Present	:	Director	
		Imperial Land Company Limited	Real estate
2016 - Present	:	Director	
		Siam Bangkok Development Company Limited	Real estate
2010 - 2016	:	Director	

PAE (THAILAND) PUBLIC COMPANY LIMITED

Illegal record during the past 10 years	:	None
Position in other organization that	:	None
might cause any conflict of interest		
with the Company		
Being a stakeholder in other	:	None
organizations that might cause		
any conflict of interests		

Oil&Gas

Meeting attendance in 2019

- Annual General Meeting of Shareholders 1/1
- Board of Directors Meeting 6/6

(2) Profile of the Director retired by rotation and purposed for reappointment

Name – Surname :	Dr. Yaowarin Srichainan	
Age :	68 years	
Proposed Position :	Director	EMG
Possession of the Company's shares :	None	
Family Relationship among Executives	: None	
Highest Education :	- Doctor of Philosophy Program in Cultural Science,	
	The Research Institute of Northeastern Art and Culture,	
	Mahasarakham University	1
	- Master of Education, Educational Administration,	
	Chulalongkorn University	
	- Bachelor of Business Administration, Finance and Bar	king, Ramkhamhaeng
	University	
Other experience/ training	: None	
Completed programs by Thai Institute of	: None	
of Directors (IOD)		
Working Experiences over the last 5 y	ears	Type of Business
2016 – Present : A	udit Committee, Independent Director	
E	MC Public Company Limited Real es	tate and construction
2558 – Present : C	hairman of Advisory Board,	
P	ivate Forest Plantation Cooperative Limited	
2558 – Present : S	ubcommittee of Information and Communication Technol	ogy, Student Loan
Fund, Ministry of Finance		
Illegal record during the past 10 years :	None	
Position in other organization that :	None	
might cause any conflict of interest		
with the Company		
Being a stakeholder in other :	None	
organizations that might cause		
any conflict of interests		
Meeting attendance in 2019		
- Annual General Mee	ting of Shareholders 1/1	
- Board of Directors M	leeting 6/6	
- Audit Committee	13/13	

(3) Profile of the Director retired by rotation and purposed for reappointment

3)	Profile of the Director retired by ro	otat	on and purposed for reappointment	
	Name – Surname	:	Miss Thaweesri Wikayathipat	
	Age	:	68 years	•EMG
	Proposed Position		Director	Cano S
	Possession of the Company's shares	:	None	
	Family Relationship among Executiv		: None	
	Highest Education	:	Master of Accountancy, Chulalongkorn Universit	ty The
		•	Bachelor of Accountancy, Chulalongkorn University	and the second s
			Bachelor of Law, Thammasat University	
	Other experience/ training	:	None	
	Completed programs by Thai Institute	of	: None	
	of Directors (IOD)	-		
	Working Experiences over the last	5 v	ears	Type of Business
	2016 – Present	:	Audit Committee, Independent Director	
			EMC Public Company Limited	Real estate and construction
	2012 – Present	:	Director of Tax	
			Federation of Accounting Professions 2015 – Pre	sent
			C C	
	Illegal record during the past 10 years	:	None	
	Position in other organization that	:	None	
	might cause any conflict of interest			
	with the Company			
	Being a stakeholder in other	:	None	
	organizations that might cause			
	any conflict of interests			
	Meeting attendance in 2019			
	- Annual General M	/lee	ing of Shareholders 1/1	
	- Board of Director	s N	eeting 6/6	
	- Audit Committee		13/13	
	2016 - Present	:	Director	
			MPERIAL LAND COMPANY	
			IMITED Cor	astruction
	2016 - Present	:	Director	
			IAM BANGKOK DEVELOPMENT	
			COMPANY LIMITED Cor	astruction

2016 - Present

: Director

PAE (THAILAND) PUBLIC COMPANY LIMITED Construction

(Oil and natural gas)

Illegal record during the past 10 years: -None-

Position in other organization that might cause any conflict of interest with the Company:	-None-
Being a stakeholder in other organizations that might cause any conflict of interests	-None-

Meeting Attendance Year 2019

- Annual General Meeting of Shareholders 1/1

- Board of Director 6/6

In addition, before the election of the Board of Directors, Mr. Ratchai Phichayaphum, Dr. Yaowarin Srichainun and Miss. Taveesri Vittayathipad the retired directors proposed to leave the meeting room temporarily for the shareholders to consider and vote independently

By this, Mr. Ratchai Phichayaphum, chairperson asked mentioned 2 directors to leave the room together with assigned Mr. Kritsana Sa-nga Sang to act as chairperson instead

Mr. Kritsana Sa-nga Sang as chairperson has opened up for shareholders to ask some questions

When there were no further questions, the Chairman asked the meeting to vote.

The meeting secretary informed the meeting that In order to comply with good governance in this agenda, all shareholders are requested to vote for each individual director on the voting ballot given. Both wishing to vote in favor of, disagreeing or abstaining In voting for each director The company will collect ballots that disagree. And abstain first and will collect the voting ballots for approval later and if any shareholders do not submit the ballot The company will consider That shareholder agreed with the proposal of the board of directors. And will announce the voting results at the same time In addition, the election of directors for this agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

The meeting has considered. Has confirmed that the Board of Directors of the company consists of 10 directors, by reserving the positions of Mr. Boonthon Sumethwanich who has retired from being a director during the term by empowering the Board of Directors to consider and appoint suitable persons to fill vacant position ns as it deems appropriate.

<u>Resolution</u> of the meeting The meeting considered has resolved to appoint the directors who are retired by rotation to be directors for another term as the Board proposed With the majority votes of the shareholders and proxies attending the meeting and having the right to vote as follows 1. Mr. Ratchai Phichayaphum

	Certified	5,816,951,512	votes	equivalent to	100.00 percent
	Not certified	0	votes	equivalent to	0.00 percent
	Abstained	0	votes	equivalent to	0.00 percent
2.	Dr. Yaowarin Srich	nainun			
	Certified	5,816,951,512	votes	equivalent to	100.00 percent
	Not certified	0	votes	equivalent to	0.00 percent
	Abstained	0	votes	equivalent to	0.00 percent
3.	Miss. Taveesri Vitt	ayathipad			
	Certified	5,816,951,512	votes	equivalent to	100.00 percent
	Not certified	0	votes	equivalent to	0.00 percent
	Abstained	0	votes	equivalent to	0.00 percent

Mr. Kritsana Sa-nga Sang invited all mentioned 3 directors to come back to the meeting room and assigned to Mr. Ratchai Phichayaphum to act as chairperson and continued

Agenda 6 To consider and approve the remuneration of directors for the year 2020

The chairman explained to the meeting that In this agenda, it is considered to be in accordance with the law, which requires that the payment of remuneration to the Board of Directors Must be approved by the shareholders' meeting Which the general meeting The shareholders of the company for the year 2019 have approved the remuneration of directors for the year 2020 within the amount not exceeding 4 million baht. The remuneration for directors in the past 3 years is as follows

Voor	Amount of	AGM Resolution	Meeting	Other
Year	Directors	AGIM Resolution	Allowance	Allowance
2017	12 person	Not more than 4 million baht	2.34 million baht	None
2018	12 person	Not more than 4 million baht	2.60 million baht	None
2019	11 person	Not more than 4 million baht	2.37 million baht	None

For the directors' remuneration for the year 2020, the Board of Directors has considered through screening from the Nomination and Remuneration Committee. Which still adheres to the same practice, which is based on consideration of the size of the business and the responsibilities of the directors By comparing with other listed companies in the Stock Exchange of Thailand which is in Same industry group Therefore it is appropriate to propose to the meeting to determine the remuneration of the Board of Directors for the year Equal to the previous year is within the limit not over 4 million baht, with the following details.

1. Meeting fee

- For the Chairman of the Board Chairman of the Nomination and Remuneration
 Committee Chairman of the Audit Committee Will receive a meeting allowance of
 30,000 baht per person
- Director Nomination and Remuneration Committee Audit Committee Will receive a meeting allowance of 20,000 baht per person per time
- 2. Other remuneration for the board of directors
- Not more than 1% of net profit
- For directors whose terms are not completed in the year To be paid according to the term of office that year

Remuneration For Directors of year 2020

Board	Meeting Allowance	Other
Board	(Baht/Person/Time)	Remuneration
Chairman		
Chairman of Audit Committee	30,000	
Chairman of Nomination and Remuneration Committee		<u><</u> 1%
Director		Of Net Profit
Audit Committee	20,000	
Nomination and Remuneration Committee		

Chairperson has opened up for shareholders to ask some questions

Mr. Charath Charoensook, shareholder came in person have comments as follow:

- The company should decrease yearly remuneration fees for directors to be consistence with current economic situation

Chairperson acknowledgement and will be taken for further consideration

If there is no further questions the asked the meeting to resolve this agenda

Secretary of the meeting has announced to the meeting, approval of remuneration for directors of year 2020 need to have votes of 2 in 3 of total votes of shareholders and rights to votes

<u>Resolution</u> of the meeting The meeting considered has resolved remuneration for directors of year 2020 which not exceed 4 million baht by mentioned details in voting of 2 in 3 of total votes of shareholders attended the meeting as follows:

Certified	5,816,951,512	votes	equivalent to	100.00 percent
Not certified	0	votes	equivalent to	0.00 percent
Abstained	0	votes	equivalent to	0.00 percent

Agenda 7 To consider and approve the appointment of the auditor and the audit fees for the year 2020

The Chairman explained to the meeting that in this agenda, it shall be considered in accordance with the law that the general meeting of shareholders shall appoint the auditor and determine the remuneration of the auditor. The audit office and audit fees for the past 3 years are as follows:

Year	Auditor Company	Audit Fees
2017	SP AUDIT Company Limited	4.75 million baht
		(For company 2.60 million baht and
		subsidiaries 2.15 million baht)
2018	SP AUDIT Company Limited	5.10 million baht
		(For company 2.60 million baht and
		subsidiaries 2.50 million baht)
2019	D I S International Company Limited	4.91 million baht
		(For company 2.40 million baht and
		subsidiaries 2.51 million baht)

The Board of Directors has considered. There is an opinion as proposed by the audit committee. It is appropriate to propose to the meeting to consider appointing an auditor from DIA International Company Limited to be the company's auditor for the year 2020, as follows:

1. Mrs. Suvimol	Krittayakiern	Certified Public Accountant No. 2982 and / or
2. Miss Somchintana	Pholhiranrat	Certified Public Accountant No. 5599 and / or
3. Mr. Chumpat Prai	Rattanakorn	Certified Public Accountant No. 7645 and / or
4. Mr. Napruek	Pisanuwong	Certified Public Accountant No. 7764 and / or
5. Miss Supaporn	Mangchit	Certified Public Accountant No. 8125 and / or
6. Mr. Viroj Satchama	thumnakun	Certified Public Accountant No. 5128

The Board of Directors has agreed that The said auditor has qualifications as required by the Office of the SEC and the Stock Exchange of Thailand. Independence No conflict of interest with the company And has expertise in auditing Including the auditing standards that are accepted by listed companies Which one of the auditors Has the power to inspect and comment on the financial statements of the company In the event that the said auditors are unable to perform their duties The Office of the Auditor General procurement of auditors Other permission is allowed instead.

For the determination of the audit fees for the year 2020 in the amount not exceeding 4,945,000 baht, which is the audit fee for a company not exceeding 2,640,000 baht and the audit fee for the subsidiaries in the amount of 2,305,000 baht.

Chairperson has opened up for shareholders to ask some questions

If there is no further questions the asked the meeting to resolve this agenda

Secretary of the meeting has announce, approval to appoint auditor and set auditor fees of year 2020 need to get approval by majority votes of shareholders attended and right of their votes

<u>Resolution</u> of the meeting, The meeting considered has resolved appointment of auditor and set their fees of year 2020 by majority votes of shareholders attended and right their votes

Certified	5,816,951,512	votes	equivalent to	100.00 percent
Not certified	0	votes	equivalent to	0.00 percent
Abstained	0	votes	equivalent to	0.00 percent

Agenda 8 To approve amendment of Article of Association of company No.3, Company's objective from totaling of 66 to 69

Secretary of the meeting has announce to the meeting in order to be consistence and reserve management in term of assets of company (part of Land under Land and Building Tax Act B.E. 2562 on set on collection of taxation for land and building thus due to an error in the sorting clause in the company's purpose as company's objective no.66 has no message therefore, the number of objectives of the Company must be amended from the original Article 67 to Article 66 as well as propose additional objective by adding 3 more of company's objective as follows:

Article 67. To set up the business; Farm produce, Gardener, Farm Article 68. To set up the business; Animal Culture, Aquatic Article 69. To set up the business; Forest, wood making, Forestly Plantation

Apart from this, for convenience to be registered and amend Article of Association of company which may need to correct wording or message in registered documents or minute of shareholders meeting in accordance to order from registrar therefore asked the meeting to authorized directors or any person assigned by Board of Directors to has power to correct all mentioned to hand in all related documents to Ministry of Commerce by not have to ask permission from shareholders once again

Chairperson has opened up for shareholders to ask some questions

If there is no further questions the asked the meeting to resolve this agenda

<u>Resolution</u> of the meeting, The meeting considered has resolved amend Article of Association of company No.3, Company's objective from totaling of 66 to 69 by mentioned details with unanimous votes / majority vote not less than 3 in 4 of total votes of shareholders attended the meeting and right to votes

Certified	5,816,951,512	votes	equivalent to	100.00 percent
Not certified	0	votes	equivalent to	0.00 percent
Abstained	0	votes	equivalent to	0.00 percent

Agenda 9 Other Business (If any)

The chairman said to the meeting that At this time, all the agendas specified in the invitation letter have been considered and completed by the meeting of shareholders. It is unknown whether any shareholders wish to make additional inquiries

Miss Siriporn Kattapong, proxy from Thai Investor Association asked;

- During the situation from COVID 19, Does the company has any affect from this or not? *Mr. Ratchai Phichayaphum has clarified as follows:*

- Currently construction project is considered as obligation therefore company has no affect from it but in term of construction may have little effect in term of attention from customer

Mr. Charath Charoensook, shareholder came in person have comments as follow:

- In case, receive project from government, there is any extended for period of project or provide any assistance ?

Mr. Kritsana Sa-nga Sang has clarified as follows:

- Assistance from government, generally there will be measures to help as a whole. Not helping any particular operator however, The Association of Builders which representative of contractor has prepared a requesting letter for help thus usually assistance measures will take place after the event has ended

When there were no more questions or suggestions from the shareholders, the Chairman, on behalf of the Board of Directors, thanked the shareholders attending the meeting today. And always supported the company business and requested to close the meeting

Meeting adjourned 3.30 PM

-Mr. Ratchai Phichayaphum-(Mr. Ratchai Phichayaphum) Chairperson

-Acting Sub. Lt. Matee Ittirivichai-(Acting Sub. Lt. Matee Ittirivichai) Director

(1) Profile of the Director retired by rotation and purposed for reappointment

Name – Surname	: Mr. Chanachai Leenabanchong
Age	: 63 years
Proposed Position	: Director
Possession of the Company's shares	: 2.744
Family Relationship among Executives	: Brother of Mr. Voravit Leenabanchong
Highest Education	: Bachelor of Engineering, Chulalongkorn University
Completed programs by Thai Institute	: 1. Advanced Diploma in Public Economy Management for Executives,
of Directors (IOD)	Academic Year 2009 -2010, College of Politics and Government King
	Prajadhipok's Institute
	2. Diploma, National Defence College, The Joint State - Private Sector
	Course Class 23, Academic Year 2010 – 2011, Thailand National Defence College
	3. Executive Course, Capital Market Academy (CMA) Class 15, Acedemic Year 2012

Working Experiences over the last 5 years

Type of Business

2007 – Present	Chairman of the Board, Chairman of the Executive Comm	nittee,
	Chief Executive Officer, Authorized Director	
	EMC Public Company Limited	Real estate and construction
2016 – Present	Chairman of the Board	
	Imperial Land Limited	Real estate
2014 – Present	Chairman of the Board	
	Sajja Bangsean Condominium Co., Ltd.	Real estate
2014 – Present	Chairman of the Board	
	Rich Man Property Co., Ltd.	Real estate
2014 – Present	Chairman of the Board	
	North Property Co., Ltd.	Real estate
Other experience/ training	: None	
Illegal record during the pa) years : None	
Position in other organization	hat might cause any conflict of interest with the Company	: None
Being a stakeholder in othe	ganizations that might cause any conflict of interests	: None
Meeting attendance in 202		
- Annual General	eting of Shareholders 0/1	
- Board of Direct	Meeting 5/5	

(2) **Profile of the Director retired by rotation and purposed for reappointment**

Name – Surname	:	Miss Praomart Hantra	
Age	:	68 years	
Proposed Position	:	Director	
Possession of the Company's shares	:	None	
Family Relationship among Executives	:	None	1 and 1
Highest Education	: Master	of Science, Chulalongkorn University	
	Bachel	or of Law, Sukhothai Thammathirat Op	en University
	Bachel	or of Business Administration, Ramkha	mhaeng University
Other experience/ training	: No	ne	
Completed programs by Thai Institute of	: DCP	115/2009	
Directors (IOD)			
Working Experiences over the last 5 years			Type of Business
2016 – Present : Chairman of	f Audit C	ommittee, Independent Director	
Member of t	the Nomi	nation and Remuneration Committee	
EMC Public	: Compar	ny Limited	Real estate and construction
2015 – Present : Member of A	Audit and	l Evaluation Department,	

		Ministry of Transport
2015 – Present	:	Director of Student Loan Fund, Subcommittee on Information Technology,
		Ministry of Finance

Illegal record during the past 10 years : None

Position in other organization that might cause any conflict of interest with the Company	:	None
Being a stakeholder in other organizations that might cause any conflict of interests	:	None

Meeting attendance in 2020

- Annual General Meeting of Shareholders 0/1
- Board of Directors Meeting 5/5
- Audit Committee Meeting 12/12
- Nominating Committee Meeting 1/1

(3) Profile of the Director retired by rotation and purposed for reappointment

(3) Profile of the Director retired by rotat	ion and purposed for reappointment
Name – Surname	: Mr. Pinit Kantikul
Age	: 61 years
Proposed Position	: Director
Possession of the Company's shares	: None
Family Relationship among Executives	: None
Highest Education	: Master of Engineer (Civil Engineer
	Administration) Chulalongkorn University
	Bachelor of Engineering Program in Mechanical Engineering,
	Kasetsart University
Other experience/ training	: None
Completed programs by Thai Institute of	: None
Directors (IOD)	

Working Experiences over the last 5 years		Type of Business	
2021 – Present	:	Director, Executive Director,	
		Authorized Director	
		EMC Public Company Limited	Real estate and construction
2020 – Present	:	Chief Operating Offcer (COO)	
		EMC Public Company Limited	Real estate and construction.
2020 – Present	-	Authorized Director EMC Public Company Limited Chief Operating Offcer (COO)	

Illegal record during the past 10 years : None

Position in other organization that might cause any conflict of interest with the Company	:	None
Being a stakeholder in other organizations that might cause any conflict of interests	:	None

Meeting attendance in 2020

-Annual General Meeting of Shareholders 0/1

-Board of Directors Meeting 0/5

(The position from February 24, 2021; therefore, she did not participate in some meetings)

(4) Profile of the Director retired by rotation and purposed for reappointment

(4) I folice of the Director fethed by fo	dation and purposed for reappointment			
Name – Surname	: Mr. Vachara Pakdeemonthon	60		
Age	: 55 years			
Proposed Position	: Director			
Possession of the Company's shares	: None	Al A		
Family Relationship among Executives	: None			
Highest Education	: Master of Engineering (Vocational Certifica	te in		
	Construction Management Civil engineering	y),		
	Rajamangala University Uten Tawai			
	Bachelor of Engineering Program in Mechar	nical Engineering,		
	Rajamangala University Uten Tawai			
Other experience/ training	: None			
Completed programs by Thai Institute of	: None			
Directors (IOD)				
Working Experiences over the last 5 year	rs	Type of Business		
2020 – Present : Director,	, Executive Director,			
Authoriz	ed Director			
EMC Pu	iblic Company Limited	Real estate and construction		
2020 – Present : Managir	ng Director Of Engineering			
EMC Pu	iblic Company Limited	Real estate and construction		
Illegal record during the past 10 years	: None			
Position in other organization that might ca	use any conflict of interest with the Company :	None		
Being a stakeholder in other organizations that might cause any conflict of interests : None				
Meeting attendance in 2020				
- Annual General Meeting of Sha	reholders 0/1			

- Board of Directors Meeting 4/5

(The position from February 26, 2020; therefore, she did not participate in some meetings)

Profile of the Independent Directors

1. Miss Praomart Hantra Age : 68 years

Independent Director, Chairman of the Audit Committee, Nomination & Remuneration Committee

Address	:	EMC Public Co., Ltd.
	:	140/66-67 ITF Tower, 28 th Floor, Silom Road, Suriyawong,
		Bangrak, Bangkok 10500
No. of share	:	none
Conflict of interest	:	Interested person on agenda no. 5, as one of the retiring
]	Directors being proposed for reappointment



Meeting attendance in 2020 :

- Audit Committee	12/12
- Board of Directors	5/5
- Nomination & Remuneration Committee	1/1
- Annual General Meeting of Shareholders	0/1

2. Miss Thaweesri Wikayathipat Age : 69 years

Independent Director, Chairman of the Nomination & Remuneration Committee, Audit Committee

Address	:	EMC Public Co., Ltd.
	:	140/66-67 ITF Tower, 28 th Floor, Silom Road, Suriyawong,
		Bangrak, Bangkok 10500
No. of share	:	none
Conflict of interest	: -	None -

Meeting attendance in 2020 :

12/12
5/5
1/1
0/1


3. Dr. Yaowarin Srichainan Age : 69 years

Independent Director, Nomination & Remuneration Committee, Audit Committee

Address	:	EMC Public Co., Ltd.
	:	140/66-67 ITF Tower, 28 th Floor, Silom Road, Suriyawong,
		Bangrak, Bangkok 10500
No. of share	:	none
Conflict of interest	: - 1	None –

<u>Meeting attendance in 2020</u> :

- Audit Committee	12/12
- Board of Directors	5/5
- Nomination & Remuneration Committee	1/1
- Annual General Meeting of Shareholders	0/1



4.	Mr. Pannatee Sriwongthai	Age :	58 years
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Independent Director, Audit Committee

Address	:	EMC Public Co., Ltd.	
	:	140/66-67 ITF Tower, 28 th Floor, Silom Road, Suriyawor	
		Bangrak, Bangkok 10500	
No. of share	:	none	
Conflict of interest	:	- None –	

Meeting attendance in 2020 :

- Audit Committee	12/12
- Board of Directors	5/5
- Annual General Meeting of Shareholders	0/1



<u>OPROXY FORM A.</u>

				Made at				
				Date	Month		Year	
(1)	I/ We				Nationali	ty		
	Residing at No.	Road		Sub-district				
	District	Pro	vince		Postcode			
(2)	being a shareholde	r of EMC Public Compar	y Limited, holdi	ng a total amount	of			share(s)
	and having voting	rights equivalent to		vote(s)	, the details of	which are as	follows:	
								vote(s)
	preferred share		share(s), have	ing voting rights	equivalent to			vote(s)
(3)	hereby authorize (A shareholder can appoin	nt an independer	nt director of the	company. De	tails of indepe	endent direc	ctors are
shov	wn in Enclosure No.	4)						
	1.					Age		years
	Residing at No	•	Road		Sub-district			
	District		Province			Postcode		or
	2.					Age		years
		•						
	District		Province			Postcode		or

 Residing at No.
 Road
 Sub-district

 District
 Province
 Postcode
 or

 4.
 Age
 years

 Residing at No.
 Road
 Sub-district

 District
 Province
 Postcode
 or

_____Age _____years

anyone of the above as my/our proxy holder to attend and vote on my behalf at the Annual General Meeting of Shareholders 2021, which will be held on April 29, 2021 at 2.00 pm. -5.00 pm. At Crystal room (2st Floor), The Tawana Bangkok, No.80 Surawongse Road, Bangkok, or on any date and at any postponement thereof.

Any business carried on by the proxy holder in the said meeting shall be deemed as having been carried out by myself/ourselves in all respects.

Signed	Grantor
(<u>)</u>
Signed	Proxy
(
Signed	Proxy
(<u>)</u>
Signed	Proxy
()

Note:

3.

A shareholder shall appoint only one proxy holder to attend and vote at the meeting. A shareholder may not split shares and appoint more than one proxy holder in order to split votes. 36

Enclosure No.5

PROXY FORM B.

				Made at			
				Date	Month		Year
(1)	I/ We				Nationalit	у	
	Residing at No.	Road		Sub-district			
	District		Province		Postcode		
(2)	being a shareholder of	EMC Public Co	mpany Limited, hold	ing a total amount	of		share(s)
	and having voting righ	ts equivalent to		vote(s)	, the details of	which are as	follows:
	ordinary share		share(s), hav	ving voting rights of	equivalent to		vote(s)
	preferred share		share(s), hav	ving voting rights o	equivalent to		vote(s)
(3)	hereby authorize (A s	hareholder can a	appoint an independe	ent director of the	company. Det	tails of indepe	endent directors are
sho	wn in Enclosure No. 4)						
	a					Age	years
	Residing at No.		Road		Sub-district		
	District		Province			Postcode	or
	b					Age	years
	Residing at No		Road		Sub-district		
	District		Province			Postcode	or
	с.					Age	years

 Residing at No.
 Road
 Sub-district

District
 Province
 Postcode

■ e. Dr. Yaowarin Srichainan (Independent Director, Chairman of the Audit Committee) Age 69 years, Address : EMC Public Co., Ltd., 140/66-67 ITF Tower, 28th floor, Silom Road, Suriyawongse, Bangrak, Bangkok 10500 or

☐ f. Miss Thaweesri Wikayathipat (Independent Director, Chairman of the Audit Committee) Age 69 years, Address : EMC Public Co., Ltd., 140/66-67 ITF Tower, 28th floor, Silom Road, Suriyawongse, Bangrak, Bangkok 10500 or

D g. Mr.Pannatee Sriwongthai (Independent Director, Audit Committee) Age 58 years, Address : EMC Public Co., Ltd., 140/66-67 ITF Tower, 28th floor, Silom Road, Suriyawongse, Bangrak, Bangkok 10500 or

anyone of the above as my/our proxy holder to attend and vote on my behalf at the Annual General Meeting of Shareholders 2021, which will be held on April 29, 2021 at 2.00 pm. to 5.00 pm. at Crystal room (2st Floor), The Tawana Bangkok, No.80 Surawongse Road, Bangkok, or on any date and at any postponement thereof.

A	genda 1	To consid	ler certifying the Minutes of	f the Annual General Mee	ting of Shareholders 2020		
		(a)	The proxy is entitled to	cast the votes on my beha	If at its own discretion.		
		(b)	The proxy must cast the	e votes in accordance with	the following instructions.		
			☐ Approve	Disapprove	□ Abstain		
Ag	genda 2	To ackno	wledge the operating resu	lts for the year 2020			
		This agen	nda is for acknowledgeme	ent only and no voting is re	equired		
Ag	genda 3	To consid	der and approve the Finan	cial Statements for the year	ar ended 31 December 2020		
		(a)	The proxy is entitled to	cast the votes on my beha	lf at its own discretion.		
		(b)	The proxy must cast the	e votes in accordance with	the following instructions.		
			☐ Approve	□ Disapprove	□ Abstain		
Ag	genda 4	Acknowl	edge the non-allocation	of legal reserve funds o	f the revenues reserved by the law and dividend		
		payment f	for the year 2020				
		This agen	ida is for acknowledgeme	nt only and no voting is re	quired		
Ag	genda 5	To consid	ler and approve the appoi	ntment of directors in repl	acement of those who are retired by rotation		
		\Box (a) The proxy is entitled to cast the votes on my behalf at its own discretion.					
		(b)	The proxy must cast the	e votes in accordance with	the following instructions.		
			Appointment of the	entire Board of Directors			
			Approve	Disapprove	Abstain		
			Appointment of any	v director (s)			
			1. Mr. Chanachai	Leenabanchong			
			☐ Approve	Disapprove	Abstain		
			2. Miss Praomart	Hantra			
			☐ Approve	Disapprove	□ Abstain		
			3. Mr. Pinit	Kantikul			
			☐ Approve	Disapprove	□ Abstain		
			4. Mr. Vachara Pa	akdeemonthon			
			☐ Approve	Disapprove	□ Abstain		
Ag	genda 6	To consid	ler and approve the direct	or's remuneration for the y	year 2021		
		(a)	The proxy is entitled to	cast the votes on my beha	If at its own discretion.		
		(b)	The proxy must cast the	e votes in accordance with	the following instructions.		
			Approve	Disapprove	□ Abstain		
Ag	genda 7	To consid	ler and approve the appoi	ntment of the auditor of th	e Company and the audit fees for 2021		
		(a)	The proxy is entitled to	cast the votes on my beha	lf at its own discretion.		
		(b)	The proxy must cast the	e votes in accordance with	the following instructions.		
				Disapprove	Abstain		
				- •			

(4) I/we hereby authorize the proxy holder to vote on my behalf at this meeting as follows:

Agenda 8	To consider of	other business	(if any)
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- \Box (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- \Box (b) The proxy must cast the votes in accordance with the following instructions.
 - Approve Disapprove Abstain
- (5) Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a shareholder
- (6) In case I/we have not declared a voting intention in any agenda or my/our determination is not clear or in case the meeting considers or passes resolutions in any matters apart from the agenda as specified above, including the case that there is any amendment, modification or addition of any fact, the proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.

Any business carried on by the proxy holder in the said meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

Signed	Grantor
()
Signed	Proxy
()
Signed	Proxy
()
Signed	Proxy
()

Note:

- 1. A shareholder shall appoint only one proxy holder to attend and vote at the meeting. A shareholder may not split shares and appoint more than one proxy holder in order to split votes.
- 2. In agenda regarding the election of directors, the ballot can be either for all the nominated candidates as a whole or for an individual nominee.
- 3. In case that there are any further agenda items apart from specified above brought into consideration in the meeting, the proxy holder may use the Annex attached to the Proxy Form B.

Annex attached to the Proxy Form B.

A proxy is granted by a shareholder of EMC Public Co., Ltd. for the Annual General Shareholder Meeting 2021 to be held on April 29, 2021 at 2.00 pm. to 5.00 pm. at Crystal room (2st Floor), The Tawana Bangkok, No.80 Surawongse Road, Bangkok, , or on any date and at any postponement thereof.

Agenda	re		
		(a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.	
	\Box (a) The Proxy holder shall vote in accordance with my wish as follows:		
		Approve Disapprove Abstain	
Agenda	_		
		(a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.	
		(a) The Proxy holder shall vote in accordance with my wish as follows:	
		Approve Disapprove Abstain	
Aganda	***		
Agenua	_		
	(a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropria		
		(a) The Proxy holder shall vote in accordance with my wish as follows: \Box	
		☐ Approve ☐ Disapprove ☐ Abstain	
Agenda	re		
C		(a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.	
		(a) The Proxy holder shall vote in accordance with my wish as follows:	
		Approve Disapprove Abstain	
		FF	
Agenda	re		
	\Box (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate		
	\Box (a) The Proxy holder shall vote in accordance with my wish as follows:		
		Approve Disapprove Abstain	
Agenda	re		
		(a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.	
		(a) The Proxy holder shall vote in accordance with my wish as follows:	
		Approve Disapprove Abstain	
A			
Agenda			
	\Box (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate		
		(a) The Proxy holder shall vote in accordance with my wish as follows:	
		☐ Approve ☐ Disapprove ☐ Abstain	

PROXY FORM C.

		Made a	.t		
		Date	Month	Year	
(1)	I/ We		Nationality	/	
	Residing at NoRoad	Sub-dis	strict		
	DistrictP	rovince	Postcode		
	being a shareholder of EMC Public Comp	pany Limited, holding a total	amount of		share(s)
	and having voting rights equivalent to		vote(s), the details of	which are as follows	:
	ordinary share	share(s), having voting	grights equivalent to		vote(s)
	preferred share	share(s), having voting	grights equivalent to		vote(s)
(2)	hereby authorize				
	a			Age	years
	Residing at No.	Road	Sub-district		
	District	Province		Postcode	or
	b			Age	years
	Residing at No.	Road	Sub-district		
	District	Province		Postcode	or
	c			Age	years
	Residing at No.	Road	Sub-district		
	District				
	d				
	Residing at No.				
	District	Province		Postcode	or
(3)	anyone of the above as my/our proxy hol 2021, which will be held on April 29, 20. Surawongse Road, Bangkok, or on any da I/we authorize the proxy holder to attend Grant proxy the total amount of share Grant partial shares of	21 at 2.00 pm5.00 pm. at C ate and at any postponement t the meeting and vote as follo s holding and entitled to vote	Crystal room (2 st Floo hereof. ws:	r), The Tawana Ban	
	U ordinary shares	hare(s), having voting rights	equivalent to	vote(s)	
	☐ preferred shares		equivalent to	vote(s)	
	Total voting rightsv	ote(s)			
(4)	I/we hereby authorize the proxy holder to	vote on my behalf at this me	eting as follows:		
A	genda 1 To consider and certify the r	ninutes of the Annual Genera	al Meeting of sharehold	lers for 2020	
	$\Box (a) \text{The proxy is ent}$	itled to cast the votes on my b	behalf at its own discre	tion.	
		cast the votes in accordance v	-	ructions.	
		∐ Disapprove	🗌 Abstain		

Agenda 2To acknowledge the operating results for the year 2020						
	This	agen	da is for acknowledgemer	nt only and no voting is requ	lired.	
Agenda 3	To consider and approve the Financial Statements for the year ended 31 December 2020					
		(a)	The proxy is entitled to c	ast the votes on my behalf a	at its own discretion.	
		(b)	The proxy must cast the	votes in accordance with th	e following instructions.	
			Approve	Disapprove	Abstain	
Agenda 4	Ackr	nowle	dge the non-allocation o	f legal reserve funds of t	he revenues reserved by the law and dividend	
	payn	nent fo	or the year 2020			
	This agenda is for acknowledgement only and no voting is required.					
Agenda 5	To consider and approve the appointment of directors in replacement of those who are retired by rotation					
		(a)	(a) The proxy is entitled to cast the votes on my behalf at its own discretion.			
		(b)	The proxy must cast the	votes in accordance with th	e following instructions.	
			Appointment of the e	entire Board of Directors		
			☐ Approve	Disapprove	□ Abstain	
			Appointment of any	director (s)		
			1. Mr. Chanachai L	eenabanchong		
			☐ Approve	Disapprove	Abstain	
			2. Miss Praomart	Hantra		
			□ Approve	Disapprove	Abstain	
			3. Mr. Pinit	Kantikul		
			☐ Approve	Disapprove	Abstain	
			4. Mr. Vachara Pal	cdeemonthon		
			☐ Approve	Disapprove	Abstain	
Agenda 6	To consider and approve the director's remuneration for the year 2021					
		(a)	The proxy is entitled to c	cast the votes on my behalf	at its own discretion.	
		(b)	The proxy must cast the	votes in accordance with th	e following instructions.	
			☐ Approve	Disapprove	Abstain	
Agenda 7	To consider and approve the appointment of the auditor of the Company and the audit fees for 2021					
		(a)	The proxy is entitled to a	cast the votes on my behalf	at its own discretion.	
		(b)	The proxy must cast the	votes in accordance with the	e following instructions.	
			Approve	Disapprove	□ Abstain	
Agenda 8	То со	onside	er other business (if any)			
		(a)	The proxy is entitled to a	cast the votes on my behalf	at its own discretion.	
	 (b) The proxy must cast the votes in accordance with the following instructions. 					
		(0)		Disapprove	Abstain	

(5) Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a shareholder

(6) In case I/we have not declared a voting intention in any agenda or my/our determination is not clear or in case the meeting considers or passes resolutions in any matters apart from the agenda as specified above, including the case that there is any amendment, modification or addition of any fact, the proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.

Any business carried on by the proxy holder in the said meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

Signed	Grantor
()
	-
Signed	Proxy
()
Signed	Proxy
()
Signed	Proxy
()

Note:

- 1. The Proxy Form C. only use for shareholders whose names appearing in the foreign investors registration and he/she appointed a custodian in Thailand to be responsible for safeguarding shares only.
- 2. Documents and evidences to be enclosed with the proxy form are:

(1) Power of attorney from the shareholder authorizes a custodian to sign the Proxy Form on behalf of the shareholder

(2) Letter of certification to certify that the signer in the Proxy Form have a permit to act as a Custodian.

- 3. A shareholder shall appoint only one proxy holder to attend and vote at the meeting. A shareholder may not split shares and appoint more than one proxy holder in order to split votes.
- 4. In agenda regarding the election of directors, the ballot can be either for all the nominated candidates as a whole or for an individual nominee.
- 5. In case that there are any further agenda items apart from specified above brought into consideration in the meeting, the proxy holder may use the Annex attached to the Proxy Form C.

Annex attached to the Proxy Form C.

A proxy is granted by a shareholder of EMC Public Co., Ltd. for the Annual General Shareholder Meeting 2021 to be held on April 29, 2021 at 2.00 pm. to 5.00 pm. at Crystal room (2st Floor), he Tawana Bangkok, No.80 Surawongse Road, Bangkok, , or on any date and at any postponement thereof.

Agenda	_re		
	\Box (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.		
	\square (a) The Proxy holder shall vote in accordance with my wish as follows:		
	Approve Disapprove Abstain		
Agenda	re		
	\Box (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.		
	\Box (a) The Proxy holder shall vote in accordance with my wish as follows:		
	Approve Disapprove Abstain		
Agenda	re		
	\Box (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.		
	\Box (a) The Proxy holder shall vote in accordance with my wish as follows:		
	Approve Disapprove Abstain		
Agenda	re		
	\Box (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.		
	\Box (a) The Proxy holder shall vote in accordance with my wish as follows:		
	Approve Disapprove Abstain		
Agenda	re		
8.	(a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.		
	\square (a) The Proxy holder shall vote in accordance with my wish as follows:		
	Approve Disapprove Abstain		
Agenda	re		
2	\Box (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.		
	\Box (a) The Proxy holder shall vote in accordance with my wish as follows:		
	Approve Disapprove Abstain		
Agenda	re		
	\Box (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate		
	\Box (a) The Proxy holder shall vote in accordance with my wish as follows:		
	Approve Disapprove Abstain		

Documents or evidence showing an identity of the shareholder or a representative of the shareholder entitled to attend the meeting

The policy of the Board of The Stock Exchange of Thailand, dated 19 February 1999, relating to good practices for holding of a shareholders' meeting, aims to establish guidelines for listed companies to follow. This will create confidence to shareholders, investors and all relevant parties. In order for the shareholders' meeting of the company to be transparent, fair and beneficial to shareholders, the company considers it appropriate to inspect the documents or evidence showing an identity of the shareholder or a representative of the shareholder entitled to attend the meeting. This will also be applied in the future. However, since some shareholders may not be familiar with this, the company reserves the right to waive any of these requirements for some of the shareholders on a case by case basis as the company considers appropriate.

1. Natural person

1.1 Thai nationality

- (a) Identification card of the shareholder (personal I.D. or identification card of government officer or identification card of state enterprise officer); or
- (b) In case of proxy, identification card of the shareholder and identification card or passport (in case of a foreigner) of the proxy.

1.2 Non-Thai nationality

- (a) Passport of the shareholder; or
- (b) In case of proxy, passport of the shareholder and identification card or passport (in case of a foreigner) of the proxy.

Juristic person

2.1 Juristic person registered in Thailand

- (a) Corporate affidavit, issued within 30 days by Department of Business Development, Ministry of Commerce; and
- (b) Identification card or passport (in case of a foreigner) of the authorised director(s) who sign(s) the proxy form including identification card or passport (in case of a foreigner) of the proxy.

2.2 Juristic person registered outside of Thailand

- (a) Corporate affidavit; and
- (b) Identification card or passport (in case of a foreigner) of the authorised director(s) who sign(s) the proxy form including identification card or passport (in case of a foreigner) of the proxy.

A copy of the documents must be certified true copy.

A shareholder or a proxy may register and submit the required documents or evidence for inspection at the meeting from 12.00 p.m. on April 29, 2021

<u>Remark</u>

If any shareholder cannot attend the Annual General Meeting of Shareholders 2021, the shareholder may grant the proxy to independent director of the Company to act as proxy holder to attend and vote on his/her behalf by sending the duly completed proxy form to EMC Public Co., Ltd., address to Compliance Department, 28th Floor, ITF Tower, No. 140/66-67, Silom Road, Suriyawong, Bangrak, Bangkok. Profiles of the Independent Directors are as shown in the Enclosure No.4.



Rules For shareholder meeting

Articles of Association

CHAPTER IV

BOARD OF DIRECTORS

Article 13. Except as provided in Article 17, the election of the company's directors shall be made by a general meeting of shareholders in accordance with the following rules and methods:

- (1) each shareholder shall have a number of votes equal to the number of shares held by him.
- (2) each shareholder may exercise all the votes he has under (1) to elect one or more persons as directors, but he may not split his votes among any such persons.
- (3) The person obtains the highest votes as well as those obtain the respective vote from the meeting shall be elected as directors of the company in a number not exceed the total number of directors required to be elected for such election. In case number of persons obtaining the equal respective vote from the meeting is in excess of the actual number of directors required for such election, the chairman of the meeting shall have a casting vote.
- Article 14. At every annual ordinary meeting, one-third of the directors shall retire from office. The director who has been in the office for the longest term shall firstly be retired. If their number is not a multiple of three, then the number nearest to one-third must retire from office. The retired director is eligible for election.
- Article 17. If a directorship becomes vacant for any reason other than by rotation, the board of directors shall elect a person, who is qualified and has no prohibited characteristics according to Section 68 of the Public Limited Company Act B.E. 2535 (1992), as director to fill the vacancy at the subsequent board of directors meeting, unless the remaining term of the director is less than 2 months. The director who fills the vacancy shall retain his office only for the remaining term of the office of the director whom he replaces.
 The resolution of the board of directors under the first paragraph shall consist of not less than three-fourth of the votes of the remaining directors.
- Article 18. The shareholders meeting may adopt a resolution to remove any director from office prior to his retirement by rotation by a vote of not less than three-fourth of the number of shareholders who attend and have the right to vote in the meeting and collectively hold not less than half of the shares held by the shareholders attending and have the right to vote in such meeting.

CHAPTER V

SHAREHOLDERS MEETING

Article 28. The board of directors shall hold an annual ordinary meeting of shareholders within 4 months from the end of the fiscal year of the company.
All other meetings of shareholders apart from the above mentioned shall be called extraordinary meetings. The board of directors may summon an extraordinary meeting of shareholders whenever it think fit. The shareholders holding altogether not less than one-fifth of all issued shares or not less than 25 shareholders holding altogether not less than one-tenth of all issued share shall, in any particular time, make a request in writing to the board of director to summon an extraordinary meeting by clearly specifying therein a reason of such requisition. The board shall summon a shareholders meeting within one month from the date the shareholders' request is received.

- Article 29. In summoning a shareholders meeting, the board of directors shall prepare a notice specifying the place, date, time, agenda and matters to be proposed to the meeting together with adequate details, by clearly indicating whether such matters are proposed for acknowledgement, for approval or for consideration, as the case may be, as well as the board's opinions on such matters. Such notice shall be sent to the shareholders not less than 7 days prior to the date of the meeting and advertised in a Thai newspaper for 3 consecutive days not less than 3 days prior to the date of the meeting.
- Article 30. At a shareholders meeting, there must be not less than twenty-five shareholders and the shareholders' proxies (if any) or not less than half of the total number of shareholders holding altogether not less than one-third of the total issued shares attending the meeting the meeting to constitute a quorum.
 In case it appears at any shareholders meeting that within one hour after the time appointed for the meeting for the meeting, the number of shareholders attending the meeting does not constitute the quorum as mentioned in the above paragraph, the meeting, if summoned upon the requisition of shareholders, shall be cancelled. If the meeting had not been summoned upon the requisition of shareholders, another meeting shall be summoned.

The notice for summoning such meeting shall be sent to the shareholders in not less than 7 days prior to the date of the meeting and at such subsequent meeting no quorum shall be necessary.

- Article 31. The resolution of the shareholders meeting shall require the following votes :
 - (1) In normal cases, the resolution shall be adopted by the majority votes of the shareholders who are present and vote in the meeting, of which one share will be counted as one vote. In as of equality of votes, the chairman of the meeting shall have a second or casting vote.
 - (2) In the following cases, the resolution shall be adopted by the votes of not less than three-fourth of the total votes of shareholders who are present and entitled to vote, and of which one share will be counted as one vote.
 - (a) Sale or transfer of the whole or an essential part of the company's business to other person.
 - (b) Purchase or acceptance of business of any other private company .

- (c) Execution, amendment or termination of a contract in relation to the leasing of the whole or an essential part of the company's business, the assignment to any other person to manage the company's business or the consolidation of the company's business with other persons for the purpose of profit and loss sharing.
- Article 32. The businesses to be transacted at the annual ordinary meeting are as follows :
 - (1) To consider the report proposed to the meeting by the board of directors on the company's business operation during the past year.
 - (2) To consider and approve the balance sheet of the company.
 - (3) To consider appropriation of profit.
 - (4) Election of directors in place of those retiring by rotation.
 - (5) Appointment of an auditor.
 - (6) Other businesses.

QR code Downloading Procedures for the Annual Report 2020

Annual Report 2020 consisting of the Company's Board of Directors Report, Financial Statements for the year ended December 31, 2020.

The Thailand Securities Depository Co., as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the General Meeting of Shareholders and the Annual Report in the form of E-books accessible through OR Code, thus allow the shareholders to access the information conveniently. Shareholders can download the aforementioned documents from the QR Code by following the steps below.

For IOS System

- 1. Turn on the mobile camera.
- 2. Focus the mobile camera to QR Code to scan it.
- 3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark : In case the notification does not appear on the screen of mobile phone, the QR Code can also be scanned with other applications such as QR CODE READER, Facebook or Line.

For Android System

1. Open applications such as QR CODE READER, Facebook or Line.

How to scan the OR Code with Line application

- Open Line application and click on "Add friend"
- ≻ Choose "QR Code"
- \blacktriangleright Scan the QR Code

2. Focus the mobile camera to QR Code to scan it.



ข้าพเจ้า I/We อยู่บ้านเลขที่ Address สัญชาติ Nationality

เลขทะเบียนผู้ถือหุ้น Shareholder's Registration No.

เป็นผู้ถือหุ้นของบริษัท อีเอ็มซี จำกัด (มหาชน) being a shareholder of EMC Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม หุ้น holding the total amount of shares หุ้นสามัญ หุ้น ordinary share shares หุ้นบุริมสิทธิ หุ้น preferred share shares

การประชุมสามัญผู้ถือหุ้น ประจำปี 2564

The Annual General Meeting of Shareholders 2021

บริษัท อีเอ็มซี จำกัด (มหาชน)

EMC Public Company Limited

วันพฤหัสบดีที่ 29 เมษายน พ.ศ. 2564 เวลา 14.00 น.

Thursday, 29 April 2021 at 02.00 PM.

ณ โรงแรมตวันนา ห้องคริสตัล ชั้น 2 เลขที่ 80 ถนนสุรวงศ์ เขตบางรัก กรุงเทพมหานคร 10500

At Crystal room (Level 2), The Tawana Bangkok, No.80 Surawongse Road, Bangkok 10500.

ข้าพเจ้า	เป็นผู้ถือหุ้น หรือผู้รับมอบฉันทะของผู้ถือหุ้น
I บริษัท อีเอ็มซี จำกัด (มหาชน) / EMC Public Company Limited	shareholder or proxy holder of
หมายเลขบัตรประจำตัวประชาชน the identification card number ใด้มาเข้าร่วมการประชุมดังกล่าวข้างต้น attend the above mentioned meeting	
ถงชื่อ_	ผู้เข้าประชุม
Sign (Meeting Attendant

เพื่อความสะดวกในการลงทะเบียน ผู้ถือหุ้นหรือผู้รับมอบฉันทะที่จะมาประชุมโปรดนำเอกสารชุดนี้มาด้วย For your convenience, shareholders or proxy holders wishing to attend the meeting, kindly bring this set of documents for registration 51

MAP OF THE SHAREHOLDERS' MEETING LOCATION ANNUAL GENERAL MEETING OF SHAREHOLDERS 2021 OF EMC PUBLIC COMPANY LIMITED



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